

lus Laboris Global HR Lawyers



lus Laboris

lus Laboris is a labour, employment and pensions alliance with a distinctive history

lus Laboris was started by 5 law firms in 2001 who saw that employment law was growing in importance for multinational companies. As globalisation gathered pace, multinational companies increasingly needed, and continue to need, a joined up seamless employment law service.

This group of 5 specialist law firms, all leaders in their countries, saw that by bringing together the leading independent employment practices in one global group, they could provide an unparalleled service to multinational companies.

The alliance grew rapidly to over 40 countries in just 5 years and is now in 56 countries around the world.

lus Laboris has a passion for all areas of law directly relating to people: employment, labour, mobility, compensation and benefits.

Employment laws are, by their very nature, national. We bring together the very best local experts into one global footprint, and thanks to our expertise and experience, we are global in reach and influence.

From our Headquarters in Brussels, we combine the support specialist teams and independent, trusted practices.

Ranked as an elite alliance in Chambers since 2015



lus Laboris

Since the foundation in 2001, lus Laboris has been known for providing the highest quality HR legal advice to HR professionals, legal counsel and general managers.

With over 1,500 lawyers (out of which 38% are women) across 10 specialist areas, we enjoy a reputation of providing clients a deep knowledge of local employment law and advising multinational companies on the full range of employment matters, from immigration to restructuring, and individual employment rights to diversity and inclusion.

1,500 lawyers 57 countries





What's in a name?

The origin of the name *lus Laboris* is latin, like the languages of our founding firms from Belgium, France, Italy, Luxembourg and Spain.

Meaning 'rights work' or 'just labour', lus Laboris, captures the passion that all our lawyers have for one area of law, and that is the law relating to people.

This passion for employment law is reflected in our logo with the graphic red I L





Services

Individual Employment Rights Services

- > Individual employment contracts
- Employment policies and staff handbooks
- > HR audits
- Disciplinary and grievance procedures
- > Low performance management
- Individual and executive dismissals

Occupational Pensions Services Data Pri

- Corporate pensions strategy
- Investment structures and funding solutions
- > European cross border pension schemes
- Governance
- Consolidation and harmonisation of pensions arrangements
- Long term savings options that can be made available to employees
- > Regulatory compliance
- > Dispute resolution

Diversity & Inclusion Services

- Workplace policies to ensure equality and fairness
- Advice on all protected characteristics (e.g. age, gender, etc.)
- Workplace audits
 Representation in court

Data Privacy Services

- Data audits
- Worldwide data protection compliance
- Appropriate compliance documentation and policies
- Data security
- Data breaches
- Managing the relationship with data protection authorities
 Assistance on any topic where the rights of the company may conflict with the privacy rights of employees

Global Mobility Services

- Secondments, transfers and the recruitment of foreign nationals
- Immigration assistance, including visas, work and residence permits
- Tax, social security and pensions advice relating to immigration
- Managing cross-border migration projects

Occupational Health & Safety Services

- Health and safety audits
- Risk assessments and accident prevention advice
- Accident investigation advice and crisis management
- Health and safety obligations training

Employee & Executive Compensation Services

- > Incentives for employees
- > Tax planning
- Social security
- Bonus schemes and stock options
- > Harmonisation of pay and benefits

Internal Investigations and Whistleblowing

- Workplace investigations
- Compliance consultancy
- > Litigation & Whistleblowing

Restructuring services

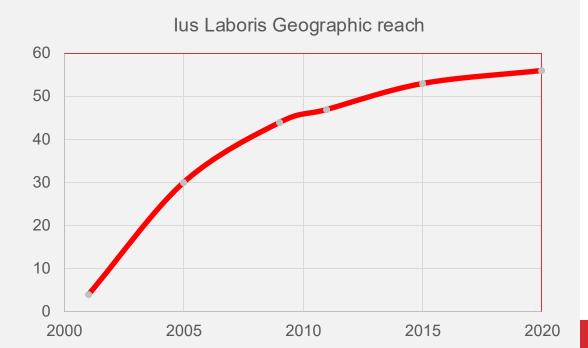
- > Restructuring and outsourcing
- Multinational restructuring projects
- > Collective bargaining agreements
- Regulatory compliance for large scale redundancies
- Negotiations and consultation with unions
- Fair selection criteria for dismissal
- Industrial action

Tax

- Local tax
- Social security
- Corporate tax
- Remuneration packages
- > Employer obligations
- > Permanent establishment
- Tax briefings
- Dealing with audits
- > Favourable tax regimes
- Individual compliance



Our growth and ambition



Throughout our 23 years of operating closely together, we have sought to provide our clients with the best legal advice wherever they need it.

Through our carefully selected 56 member firms we only expand into a country when we are absolutely sure we have the best specialist team locally.

We have also worked extensively with referred firms in a further 50 jurisdictions and so have experience providing multinational companies with advice in over 100 countries.

"The fact they can cater for the majority of our countries is amazing."

HR Director APAC, IT company

Helping shape the future of the working world

We are the right hand of multinational companies, helping them transform their workforce, day in day out.

Staying at the forefront of developments in the workplace, our extensive global experience allows us to provide truly global legal advice locally.



"I've got three or four major cases on with them at the moment, and their advice is very good. They don't sit on the fence, they help us find pragmatic solutions."

Legal and Compliance officer
Global Telecom company

"Having that network is really attractive. Although they are different firms, it's great to have that in common thread. I have every faith that the advice which comes from the European firms will be really good."

VP for Labour and employee relations

Global Pharma



Defining our culture

We understand the challenges of managing a national and international workforce

'If I need to find quality employment law advice in any country, the lus Laboris network is on top of my list.

Practicality and explaining local concepts in ways that we can digest and communicate to our clients is important.'

General Counsel
Global Telecoms company

Thought Leadership

Collaboration with OECD, World Economic Forum,
 World Employment Confederation, ILO, IOE



Responsible Business

All our firms commit to environmental, societal and governance actions in charity, pro bono advice and the lus Laboris Impact Week

Expert Groups

10 groups of experts sharing knowledge globally in employment, immigration and pensions law



Our Last year in review

2023 **IMPACT WEEK**

Our first Global Environmental and Charitable initiative



€400m

Our total 2023 revenues



Elite Global Alliance

CHAMBERS AND PARTNERS

Global Network of the Year 2023

THE LAWYER EUROPEAN AWARDS



Firms ranked in 4 Continents

THE LEGAL 500



(1) 311

Lawyers ranked in

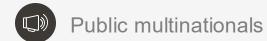
CHAMBERS & **PARTNERS**



Single focus

on all aspects of employment law

Our client base





Leading national companies

Multinational private companies

In a nutshell

1,500

1 common language **English**



Continents

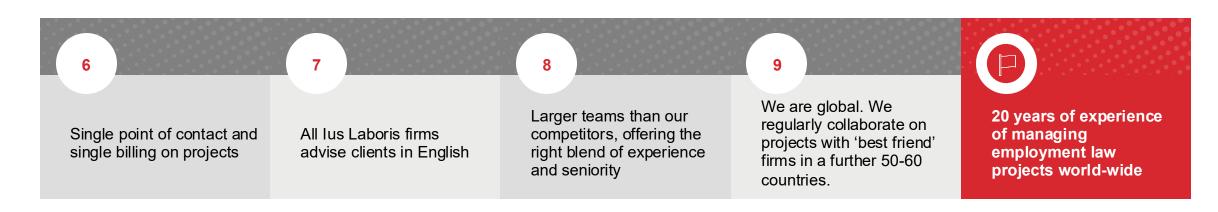
Chambers Elite Band

1 Alliance



Why lus Laboris







Geographic Reach



A further 50 jurisdictions covered by "best friends"



Western Europe

Austria
Belgium
Cyprus
Denmark
Finland
France
Germany
Greece
Ireland
Italy

Luxembourg Netherlands

Norway Portugal Spain Sweden Switzerland

UK

>> Central & Eastern

Europe Bulgaria Croatia

Czech Republic

Estonia
Hungary
Latvia
Lithuania
Malta
Poland
Romania
Serbia

Slovakia

Slovenia

Ukraine

>> Middle East & Asia Pacific

Australia Bahrain China

Hong Kong India

Israel Japan Kazakhstan

Malaysia New Zealand

Papua New Guinea

Saudi Arabia Singapore South Korea Thailand

Turkey

United Arab Emirates

>> North America

Canada Mexico

>> Central & South America

Argentina
Brazil
Chile
Colombia
Peru
Uruguay
Venezuela

www.iuslaboris.com

Additional services



HR Audits

We can take a close look at your HR policies, procedures and practices and help you identify gaps in specific practice areas or processes and determine whether they are adequate, legal and effective. This can include child labour, data protection, occupational health and safety, coemployment, general employment, restrictions on executive pay etc.



Webinars

Ius Laboris provides tailor made webinars for clients across jurisdictions covering a wide range of HR law related topics including the European Works Council consultation process, matrix organisations, mediation, working time regulations, agile working, #MeToo etc.



HighQ Collaborate

Ius Laboris has implemented the industry leading client portals to enable clients to efficiently collaborate and share documents with our lawyers.



Knowledge services

We offer clients a vast array of knowledge services, online tools and alerting services covering all HR related topics and in all countries we cover.

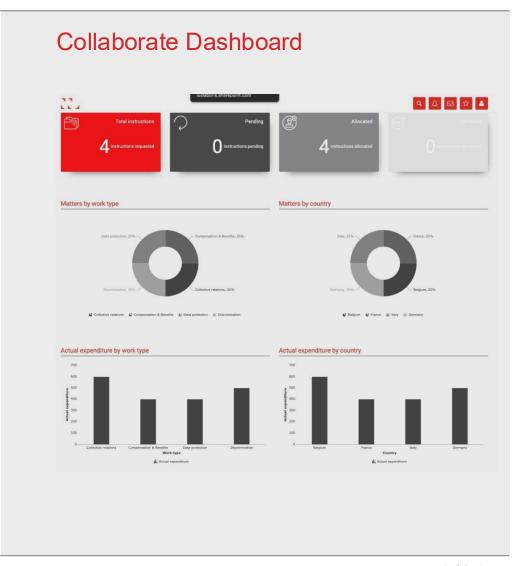
Free access to our online tools including the Global HR law Guide that covers all topics ranging from recruitment to pensions in 50+ countries.

Go to iuslaboris.com for more info.



Advantages of Collaborate for your project

- Design based on the project needs
- Assigns tasks to the relevant country
- Deadline management
- Keeps track of your legal watch service spend
- Uses historical data to identify recurring legal themes
- Your team can connect on one single platform
- Access control within your team
- Document storage
- Version control
- Controlled access for confidential documents
- Project status reporting



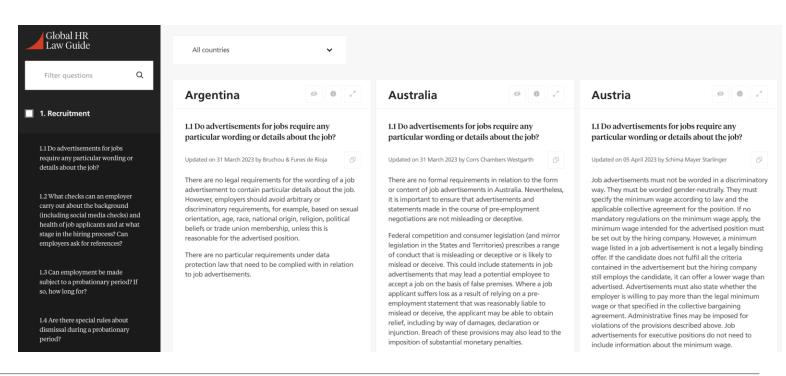


Global HR Law Guide

- Recruitment
- Employment Contracts
- Terms and Conditions
- Compensation and Benefits
- Working Hours
- Time Off Work
- Health and Safety
- Discrimination
- Employee Data Privacy
- Employee Competition and Confidentiality
- Termination of Employment
- Collective Dismissals
- Business Transfers
- Pensions
- Investigations & Performance Management

Comprehensive country-by-country guide to employment law across the world, providing a clear, comparative overview of the law in over 50 countries.

Available in web or mobile version



Additional tools

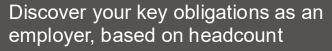


Global Mobility Manager

The smart tool for your mobility projects
The Global Mobility Manager helps HR

and mobility professionals in employing or moving employees across borders.





Create a report setting out your obligations in 30+ countries, derived from the number of employees you have. Your report may cover obligations to do with OH&S, collective dismissals,, discrimination, etc.



Learn & Connect

Webinars, Podcasts and Coffee Breaks (short videos)

Talking Work is an employment law podcast by lus Laboris.

HR Health Checker



On-the-ground legal support for global HR

We offer a quick, easy online HR Health Checker to help you get a rough idea of where the strengths and weaknesses of your HR practice lie. Find out free of charge and in a matter of minutes.

Our working models

Help Desk

- Telephone hotline for HR queries around the world
- Consolidated reporting
- A single invoice

Challenges solved

- HQ oversight of employment law matters around the world
- HQ invoiced, so local client offices are incentivised to use the service
- Convenience of pre-agreed rate and growing knowledge of your business

Project Management

- Central contact to manage worldwide or regional employment law issues
- Single or multiple projects

Challenges solved

- Lack of resource in company to manage multiple legal project streams in several jurisdictions
- No need for multiple communications and billing arrangements

Framework Agreements

- Formal but flexible arrangement
- lus Laboris provides services as needed in agreed jurisdictions
- Central point of contact for relationship management

Challenges solved

- Pre-agreed rates around the world so no negotiations globally for a new matter in a new country
- Local offices of firms don't need to select and HR law firm
- Reduced and more flexible management effort by company



Representative work examples



Financial services company global mobility audit

This financial services company instructed lus Laboris to conduct a global mobility audit to assess whether a variety of individual assignments were compliant from an immigration, employment law, social security and tax point of view.

The audit covered 52 assignments across the globe.



Immigration due diligence project for a leading Move Management & Office Relocation Consultancy

Ius Laboris Hong Kong, Lewis Silkin, co-ordinates Asia Pacific advice for a move management and office relocation consultancy to ensure compliance with Immigration legislation across

15 jurisdictions.

With Ius Laboris the client was able to benefit from local counsel's cultural knowledge of internal immigration policy/sensitivities in each jurisdiction.



Global telecommunications company compliance audit

Ius Laboris conducted a global labour audit to assess risks and provide advice on how to solve potential labour issues for a telecom multinational with 250,000 employees.

Covering 26 subsidiaries across Europe and South America, the audit assessed levels of compliance across various areas and determined strategies to minimize potential labour and administrative liabilities.

Subsequently Ius Laboris, partnered with the client to provide on-going local HR law support in over 15 jurisdictions.



Representative work examples



High Street international retailer

lus Laboris UK coordinates international advice for a well-known international retailer on employment policies, works council's issues and labour law in 21 jurisdictions.

The client gets quarterly reports setting out important employment law developments that might affect the company's practices and policies.

Other lus Laboris members are briefed by lus Laboris UK on the client's latest developments so that the project team is up to speed on the client's activities and requirements.



Help desk for entertainment industry leader

The client pays a fixed annual fee for advice and support on all employment law issues across 25 jurisdictions. This includes one off queries, research, policy and document review, large projects, and litigation.

Project management of all employment issues across the jurisdictions, including regular updates from the lead project manager.

This agreement has existed since 2006.



International luxury hotel and resort chain

lus Laboris conducted an HR compliance audit of 27 hotels across 17 jurisdictions for one of the world's largest luxury hotel and resort chains.

The client received a report outlining all employment related risks for each audited hotel, along with an overall project report.

Ius Laboris also provided the hotel chain with general employment advice on other issues, including, setting up in new locations, employment issues in existing locations, and the applicability of global policies across all locations.



Pro bono cases examples



Brazil

Throughout our Pro Bono front we highlight our support to institutions dedicated to work with children and/or teenagers, elderly people, women, black people, LGBT+ population or people in vulnerability situation.

The legal assistance program run by our lawyers acts directly in the Citizenship pillar helping families to gain autonomy and agency.

In 2022, the legal department handled 171 cases, among them child support cases, worker's disputes and compensations, visitation and adoption rights, social security benefits, housing titles, etc. Our Brazilian team has already invested around 300 hours in the project, 20 volunteers and more than two hundred thousand reais.



Latvia

For more than five years we have provided pro bono legal assistance to the Association of LGBT+ and their friends Mozaika as their official legal counsel. Our pro bono team represents families before administrative courts to ensure that same-sex families are recognised and receive support for their daily needs without facing discrimination. The team has been successful in helping rainbow families to receive family benefits or legal recognition from the Ministry of Foreign Affairs, Office of Citizenship and Migration Affairs, State Social Insurance Agency, and State Revenue Service.

Latvian courts have recognised same-sex couples as families in nearly 50 cases.

Our lawyers have represented 10 of the applicants.



How we rank

>> Ius Laboris has a Chambers Elite ranking

lus Laboris member firms have an average

- Chambers ranking of 1.54 in 56 countries*
 - by far the highest in the market:

0 10 20 30

31 IL firms have a Tier 1 ranking

9 IL firms have a Tier 2 ranking

4 IL firms have a Tier 3 ranking

2 IL firms have a Tier 4 ranking

In comparison

Average rankings for our competitor and the number of countries they cover:

Baker McKenzie: 2,1 (in 25 countries)

CMS: 2,5 (in 25 countries)

Littler: 2,6 (in 26 countries)

Allen & Overy: 1,8 (in 26 countries)

Linklaters: 2,55 (in 29 countries)

DLA Piper: 2,84 (in 32 countries)

Eversheds: 3,35 (in 36 countries)

Ius Laboris: 1,54 (in 56 countries)



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Representative clients

| AAK | Abbott | Air Liquide | Allianz (II) | AIG | AstraZeneca | ⋄ Santander | BARCLAYS | BNP PARIBAS | Cargill |
|------------------------|-------------------------|----------------------------------|---|------------------------------|-------------|-----------------------------|-----------|-------------|--|
| Carrefour | CEMBRIT | CLOROX | (°) (omputacenter | euroclear | E类onMobil | HITACHI Inspire the Next | Honeywell | IBM | ************************************** |
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| NEC | NOKIA CONNECTING PEOPLE | Unovartis | ORACLE | Ortho ClinicalDiagnostics | alterDomus* | PEPSICO | PEUGEOT | Pfizer | P&G |
| qurate RETAIL GROUP | Reckitt Benckiser | RECTICEL TH, pages for each fine | Roche | sappi | Schindler | SIEMENS | verizon.⁄ | Whirlpool | Kluwer & Kluwer business |





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North America: Canada - Mexico

Central & South America: Argentina - Brazil - Chile - Colombia - Venezuela

Western Europe: Austria - Belgium - Cyprus - Denmark - Finland - France - Germany - Greece - Ireland - Italy Luxembourg - Malta - Netherlands - Norway - Portugal -Spain - Sweden - Switzerland - United Kingdom

Eastern Europe: Bulgaria - Croatia - Czech Republic - Estonia - Hungary - Latvia - Lithuania - Poland - Romania - Serbia - Slovakia - Slovakia - Slovenia - Turkey - Ukraine Middle East & Asia Pacific: Australia - Bahrain - China - Hong Kong - India - Israel - Japan - Kazakhstan - New Zealand - Papua New Guinea - Saudi Arabia Singapore - South Korea - Thailand - United Arab Emirates